Our Family Improving the Health of our community



Mountain Family
HEALTH CENTERS

2019

TABLE OF CONTENTS 3 Letter from our CEO 4-5 Impacts, Challenges 6-7 Integrated Health 8-9 Innovation, Patient Story 10-11 Supporters, Board of Directors 12-13 Partners, Patient Story 14-15 **Providers, Provider Story** 16 Locations

Mountain Family is pleased to share this Impact Report detailing our work over the past year in providing high quality, team-based, integrated medical, behavioral and dental health care that costs less and produces better health outcomes.

We look forward to continuing to serve our diverse community and improving health in Western Colorado.



To provide high quality, integrated primary medical, behavioral and dental health care in the communities we serve, with special consideration for the medically underserved, regardless of ability to pay.

IMPROVING THE HEALTH OF WESTERN COLORADO

Over the past 40 years, Mountain Family Health Centers has grown into the healthcare home for more than 21,000 persons. Today, our communitygoverned organization serves the primary medical, dental, and behavioral health needs for individuals and families in Garfield, Eagle, Pitkin, and Rio Blanco Counties.

We believe access to affordable health care is a basic human right, not a privilege. To that end, we have prioritized improving our integrated health services we offer to ensure health equity for our diverse population. Fully integrated primary medical, behavioral and dental health care is now available in Avon, Basalt, Edwards, Glenwood Springs, and Rifle, regardless of one's insurance status or ability to pay.

In January 2019, we opened the new Basalt Integrated Health Center, increasing access to care by 85%. Numerous partners made this possible by supporting our Building Health for All capital campaign. We are still in need of funding to close this campaign, so please consider supporting this valuable community asset by visiting www.mountainfamily.org to donate today.

Mountain Family embraces diversity and works to build health equity for all. We provide culturally responsive care to our Latinx patients, in their native language. We are supporting our immigrant families with education in this time of uncertainty. Our Pride committee ensures LGBTQ patients' and employees' needs are met.

Two hundred talented staff provide high-quality

care at Mountain Family. We are committed to ensuring these healthcare heroes are empowered to provide patient-centered, team-based, whole-person care to our patients. Mountain Family is also an important economic driver in our service area, with an annual economic impact of more than \$28 million to the communities we serve.

We are committed to providing the highest

quality care, at the lowest possible cost, to improve the health of Western Colorado.

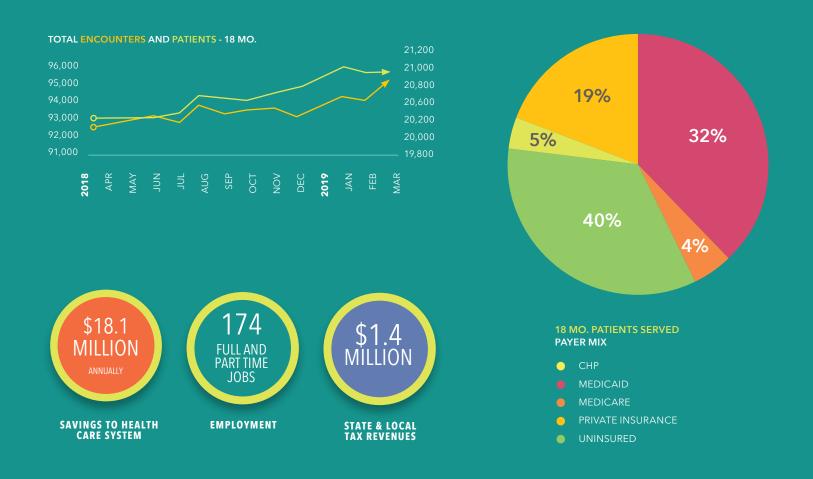
Our family is privileged to serve yours.



Ross Brooks Chief Executive Officer, Patient

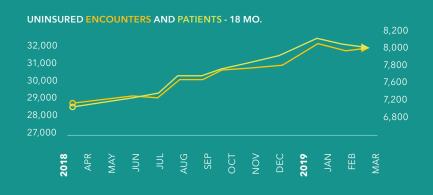
IMPACTS

Our work matters. Over the past two years, we have seen significant growth in total patients receiving integrated care services.



CHALLENGES

The growth of uninsured patients served at Mountain Family has outpaced all other growth over the past two years, straining the organization's financial health.



CHANGES FROM ONE YEAR AGO

ENCO	JNTERS	PATIEN	NTS
9%	CHP+	13%	CHP+
-7%	MEDICAID	-8%	MEDICAID
11%	MEDICARE	9%	MEDICARE
13%	PRIVATE	10%	PRIVATE
11%	UNINSURED	11%	UNINSURED
3%	TOTAL	3%	TOTAL

OUTCOMES

Our patient-centered, team-based integrated care results in improved patient and population health, as is evidenced by our outcomes.

Measure Title	Mountain Family Clinical Performance Goals	National CHC Avg (2018) Goal	Progress to Reach Goal	MFHC Aug 2019
Diabetic Control	% of diabetic patients whose HbA1c levels are less than or equal to 9% (by race & ethnicity) (Inverse measure)	32.8%	\odot	30.9%
Hypertension Control	% of adult patients with diagnosed hypertension who most recent blood pressure was less than 140/90 (race and ethnicity)	63.3%	\odot	66.4%
Tobacco Screening & Cessation	% of patients 18 years and older who were queried about tobacco use and received tobacco cessation counseling if identified as a tobacco user	88.1%	<u>:</u>	86.0%
Child Weight Assess & Counseling	% of patients aged 2-17 with BMI percentile documented AND who had documentation of counseling for nutrition and exercise	69.2%	\odot	70.0%
Adult Weight Assess & F/U	% of patients 18 or older with a documented BMI AND if BMI is outside of normal a f/u plan is documented	70.2%	\odot	78.6%
Depression Screening and F/U	% of patients 12 or older assessed for depression and follow up	70.6%	\odot	81.1%
1st Trimester Entry Into Care	% of pregnant women beginning prenatal care in the first trimester (race & ethnicity)	73.8%	\odot	77.6% Dec -18
Dental Sealant	% of children 6-9 years of age who received a sealant on a permanent first molar	52.8%	\odot	68.6% Dec -18

INTEGRATING HEALTH CARE

WHAT IS INTEGRATED HEALTH CARE?

Mountain Family has embraced this national trend designed to improve quality of care and population health and decrease total costs of care. While there is not a nationally recognized definition, at Mountain Family, integrated health care means we offer primary medical, behavioral (mental health and substance use disorders) and dental services in one health care home. Integrating these three types of services produces better health outcomes and is the most effective way to care for persons

with multiple health care needs. Patients save time and money with access to all these services in one location.

Providers work in concert to treat all of a patient's health needs and help them achieve and maintain wellness. Other components of integrated care include:

High risk patients also have care coordinators who provide health education, navigation and social health advocacy. The care team works collaboratively with the patient to accomplish their health goals and provide high quality care.

CARE COORDINATION

Mountain Family's Care Coordination Team works with patients and families to make connections to other needed services and resources. This may include care and medication management by a

> nurse complex care specialist; navigation assistance and referrals for further care within Mountain Family or at specialists and hospitals; health education; and social health advocacy for connections with needed community resources to address social determinants of health such as housing, food and transportation.



PATIENT-CENTERED CARE

Our patients are at the center of our care delivery. Mountain Family's health centers are recognized by the National Committee on Quality Assurance as Level III Patient Centered Medical Homes (PCMH), the highest national recognition a primary care practice can receive. Our patient-centered care aligns with the National Academy of Medicine's definition; our care is "respectful of, and responsive to, individual patient preferences, needs and values," and we ensure "patient values guide all clinical decisions."

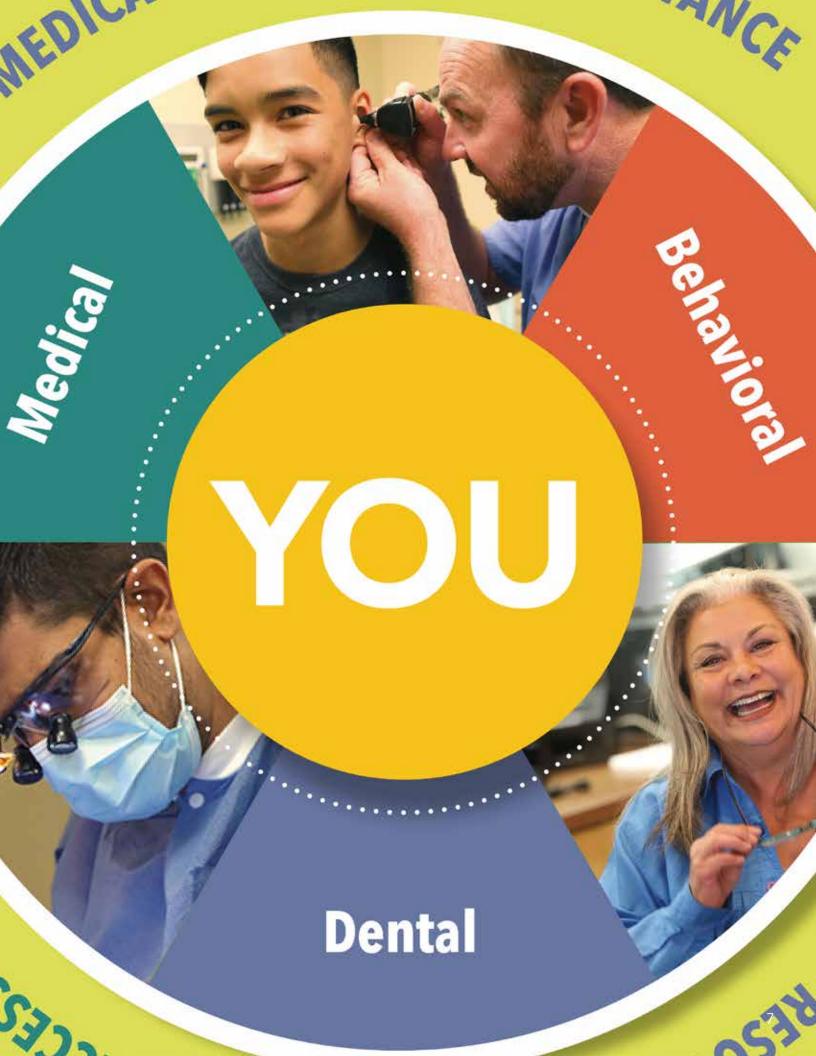
TEAM-BASED CARE

Each Mountain Family patient has a core medical team which includes their medical, behavioral and dental health providers along with support staff.

SUPPORT SERVICES

Mountain Family also has a whole support staff at each health center dedicated to assisting patients. Support services include:

- Outreach and enrollment specialists help patients enroll in public and private health insurance plans and financial assistance programs
- Centralized call center staff make appointments and connect callers with providers
- Billing specialists assist with payment and insurance claims
- Prescription refill assistance



INNOVATION

These programs represent our willingness to listen and respond to our community. We are committed to providing a wide range of innovative health care solutions to everyone, whether patients, employers, partners, providers or donors.



This innovative program offers access to affordable health care. Employers can purchase annual memberships for their employees for fully integrated, comprehensive health and wellness services in one health care home. Members can access MedCIERGE, an app that includes 24-hour access to a medical professional, pharmacy and imaging discounts, help with billing and insurance claims and assistance in finding specialty care at the lowest cost. www.mountainfamily.org/health-solutions/



We are enhancing integrated care delivery with health center relocations to larger facilities optimally designed for the provision of integrated, team-based medical, behavioral and dental services. The new Basalt Integrated Health Center opened in January 2019. The Edwards Integrated Health Center is scheduled to open in 2021. Mountain Family thanks Pitkin County, Aspen Valley Hospital and our Eagle County partners for joining our efforts to expand access to care and improve population health.



To address the high prevalence of substance use disorders in this region, Mountain Family now offers medication assisted therapy (MAT) and enhanced intensive outpatient programs (EIOPs). These evidence-based programs offer group and individual therapy to treat substance use disorders for alcohol, opioids and other drugs. MAT uses medications, in combination with counseing and behavioral health therapies for comprehensive care. EIOPs enable patients to stay at home and continue their normal lives during treatment.



What we eat impacts our health. ROOTS OF WELLNESS, offered in collaboration with nine other Garfield County agencies, is designed to teach people how to manage their health by learning about lifestyle changes. Participants in this free 11-week wellness program learn about food as medicine, how to choose and afford healthy foods, gardening, physical activity, and how to manage or prevent chronic diseases, including diabetes and poor emotional health.



The goal of FARMACY is to educate patients and our community about the importance of nutrition as a key part of health. All are welcome to participate in this community garden program Spring through Fall, whether by tending the gardens or picking and enjoying the bounty. Farmacy director Jenny Lang, FNP says the gardens "help patients realize the importance of what they choose to eat. Food is the most important contributor to our health."

patient story



My daughter has multiple health needs. She has a physical disability, major depressive disorder and other conditions.

When I brought her home from college due to a mental health crisis she experienced, we went to Mountain Family for a medical exam because her insurance is Medicaid due to her disability. What an incredible experience we had! During the medical exam, they brought in a behavioral health provider to meet my daughter to address her mental health issues. They scheduled a much-needed dental appointment. The whole care team, including the front desk staff just wrapped their arms around us.

We are so glad we found our new healthcare home at Mountain Family.

- Mary S., Basalt

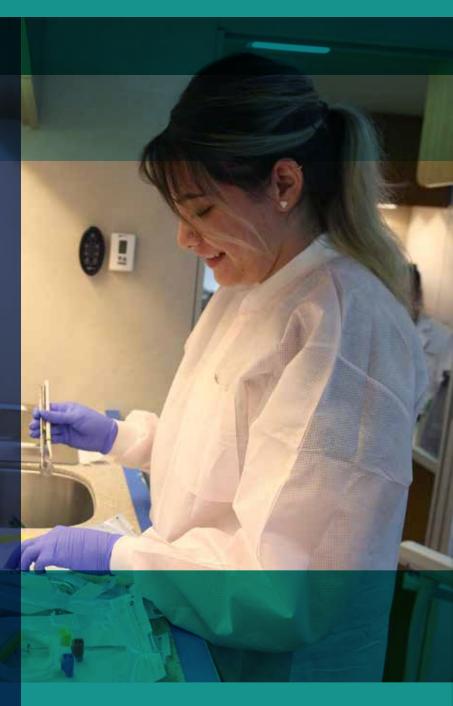
patient story

Recently, I was privileged to host an informational meeting for Mountain Family.

At that meeting, I learned a lot about their program and was very impressed. I particularly liked their model of providing integrated care. Because my usual dental hygienist had moved on, I decided to become a patient for a teeth cleaning. Their hygienist was absolutely wonderful and extremely thorough. I am returning to see her this week to follow up with a couple of issues. I am so fortunate to be able to afford top notch medical and dental care, and I choose Mountain Family Health Centers. I hope more people learn about reduced cost services at this amazing facility.

My experience was totally positive.

- Holly Glasier, Carbondale



SUPPORTERS

Faviola Alderete Michael Alevizon Rosbel Alzman Brandyn Bair

Roger and Margo Behler Samuel Bernal-Urbina Earle and Patty Bidez Emily Borkovec Caroline Bradford

George and Linda Brodin Family

Ross and Lindsey Brooks

Gerald Burk

Georgia Chamberlain

Maria Chansky Trenton Cheney Steve Child

Fr. Bert Chilson Michael Conklin Jose Costello

Paulette Dangler Susie Davis

Sandy and Cliff Deveny

Justin Dinkel

Jerome and Shelley Evans

Wendy Flottmeyer

Julie, Oliver and Jon Fox-Rubin

Annette Franta

Paul and Barbara Freeman

Stephen Glass

Richard and Lisa L. Gonzales

Matthew Hanson

Carolyn and Dan Hardin Anneliese and Zach Burch

Clark Heckert
Christofer Henry
Jeff Horning
Sara Jacobs
Garret Jammaron
Theodore Jessup
Greg and Sean Jeung
Benjamin Johnston
Kelly Kearns

Kelly Kearns Greg Keller Shiela Kendall Trish Kramer

Jenny Lang and Tim Burns

Mark Lassaux Brian Leasure Dave Leety

Kahn Marker Family Advised Fund

Daniel Markoya Doug Merrel Gaston Metzger

Garry and Stacey Millard

Timothy Miller
Karen Miller
Lindsay Nash
Michael Nugent
Blanca O'Leary
Scott and Kate Owens
Matt and Becca Percy
Monica Perez-Rhodes

Kent and Martha Petrie Greg Poschman Elaena and Dan Price Edward Queenan

Robert Pew/Steelcase Furniture

Haidith Ramirez-Leon John and Lesia Rehl Nancy Reinisch Jay Rickstrew Danyelle Rigli Connon Rivers Kenneth Robinson Michael Romero Joe Rubio

Joe Rubio Randy Rush Garry Schalla Kirk Schneider Gary Schreiner Namrata Shrestha

Kara Silbernagel Jolene Singer

Rob Stein and Mariah Dickson

Anna-Karin Svensson Henry Teague Benny Tipton George Trantow Alex Vincent

BOARD OF DIRECTORS

Monica Perez Rhodes - Chair

Joined board in 2013 Occupation: Controller, Colorado Rocky Mountain School

Richard Gonzales - Vice Chair

Joined board in 2016 Mountain Family patient Occupation: General Counsel, Colorado Mountain College

Jon Fox-Rubin - Treasurer

Joined board in 2014 Mountain Family patient Occupation: Former Director, Valley Settlement

Rob Stein, PhD - Secretary

Joined board in 2013 Mountain Family patient Occupation: Superintendent, Roaring Fork Schools

Faviola Alderete

Joined board in 2018 Occupation: Health Promotion Coordinator, Eagle County Public Health

Karyn ReNae Anderson

Joined board in 2014 Mountain Family patient Occupation: Enrichment Leader, Vail Valley Foundation

Samuel Bernal

Joined board in 2017 Mountain Family patient Occupation: Radio Journalist, Vice President, Entravision Integrated Marketing Solutions

Megan Burch

Joined board in 2019 Occupation: Director, Eagle County Human Services

Trish Kramer

Joined board in 2017 Occupation: Retired Nurse/ HealthcareAdministrator

Victor Mamlin

Joined board in 2019 Mountain Family patient Occupation: Insurance Agent, New York Life

Haidith Ramirez

Joined board in 2017 Mountain Family patient Occupation: Strategic Services Director, Aspen Community Foundation

patient story



I am a working mother with a baby. I don't get enough sleep; I'm tired all the time and I have so much to juggle. After my daughter's birth, I forgot to update my insurance. Of course, I developed a medical issue-a large abscess. I tried to treat it on my own, fearing the cost of medical care without insurance. I tried everything; it just kept getting worse.

I confided in Dr. Anneliese Heckert about my issue. She looked at the abscess right then and said I had waited too long and needed immediate care. She prescribed strong antibiotics and gave me directions for treatment. Dr. Heckert felt my pain and jumped right in to help, even though I didn't have insurance. I was so thankful for her kindness.

If it were not for Dr. Heckert, I would have ended up in the ER, with a huge bill and a lot of stress over payment. Never mind the permanent damage I could have suffered. I am so grateful to have such an awesome medical provider at Mountain Family who always puts patients' needs first.

- Namrata Shresthra, New Castle

PARTNERS

Eagle County Behavioral Health

Alpenglow Foundation Eagle County Human Services Pediatric Partners Alpine Bank Eagle County Paramedics Pitkin County Commissioners Aspen Chamber of Commerce Eagle County Public Health Pitkin County Healthy Communities Aspen Comunity Foundation Eagle County Schools Fund Aspen Hope Center Eagle River Youth Coalition Pitkin County Human Services Aspen Public Radio Pitkin County Public Health El Pomar Foundation Aspen Skiing Company Planned Parenthood-Glenwood Springs Family Visitor Programs Aspen Strong 5028 Shoe Company Health Center ASC Community Cares Fund Food Bank of the Rockies-Western Slope Quality Health Network Aspen to Parachute Dental Garfield County Commissioners Richard C. Goldstein Foundation Health Alliance Garfield Healthy Communities Roaring Fork Lifestyle Aspen Thrift Shop Coalition Rotary Club of Aspen Aspen Valley Hospital Garfield County Human Services Rotary Club of Carbondale A Woman's Place Garfield County Public Health Rotary Club of Glenwood Springs Basalt Chamber of Commerce Garfield County School District No. RE-2 Rotary Club of Snowmass Village Betty Jane Schuss DAF at ACF Garfield County School District 16 Red Ribbon Project-Eagle Reunion Health, LLCs Boettcher Foundation Gates Family Foundation Rifle Chamber of Commerce **Boulder Associates** Glenwood Medical Associates Glenwood Post Independent Bright by Three Rio Blanco County Bureau of Primary Health Care Glenwood Springs Chamber of River Valley Family Health Center Carbondale Chamber of Commerce Commerce Roaring Fork Schools Caring for Colorado Foundation Grand River Health Rocky Mountain Health Plans Center for Health Progress **Grand Valley Recreation** SIM Community Care Foundation City of Aspen Habitat for Humanity - Roaring Fork Speak Up, Reach Out City of Glenwood Springs Valley Smith Immigration Christ Church Aspen Health Services Resources Summit County Care Clinic Club 20 Administration Sunset Rotary Club of Glenwood Springs Colorado Association of School-Based Henry Schein TAC--The Aspen Clinic Health Centers Holy Cross Energy The Colorado Health Foundation Colorado Breastfeeding Coalition/ Institute for Healthcare Improvement The Community Market La Leche League Itentive Healthcare Solutions The Denver Foundation Colorado Colorectal Cancer Screening LIFT-UP Town of Avon Program Kaiser Permanente Town of Snowmass Colorado Community Health Network United Healthcare KA.JX Katz Amsterdam Foundation Colorado Community Managed Care United Way Battlement to the Bells Colorado Dental Association Foundation United Way of the Eagle River Valley **KDNK** Colorado Department of Health Care Komen for the Cure-Denver University of Colorado Policy and Financing University of Colorado Cavity-Free La Tricolor-Aspen Colorado Department of Public Health MANAUS/LaMedichi/ at Three and Environment Mountain Voices Vail Chamber of Commerce Colorado Gives Day/ Mtn West Gives Marillac Clinic Vail Health Colorado Health Institute Mind Springs Health/West Springs Vail Health Foundation Colorado Health Services Corps Hospital Valley Health Alliance Colorado Mountain College Mountain Parent Valley Settlement Colorado Rural Health Center Mountain Recreation Valley View Hospital Community Health Association of My Community Health Foundation Vera and Joseph Dresner Foundation Mountain/Plains States National Association of Community Vital Healthcare Capital Community Health Services, Inc. Health Centers West Mountain Regional Health Alliance Connect for Health Colorado National Health Services Corps Western Colorado Accountable Health COPA Soccer / Vail Communit NexGen Community Model Foundation Newborn Hope Western Colorado Community Delta Dental of Colorado Foundation Northwest Colorado Health Foundation Western Healthcare Alliance Denver Foundation Northwest Regional Primary Eagle Chamber of Commerce Care Association Eagle County Commissioners One Colorado

Eagle Valley Community Foundation

provider story



A man with severe periodontal disease came to see me for dental care in February. He said he had been homeless and was just starting to get his life back together. He had started working, attained housing and enrolled in Medicaid. He had paid for treatment at another office, but could not tell any difference and felt his mouth was still unhealthy.

Truthfully, he was overweight and not in peak health, especially for his age. We went over how to care for his teeth and the importance of regular care. I explained how his gum disease impacts his overall health. We discussed diet and what he drinks and eats. He set his own goals for brushing twice per day and eating healthier.

Yesterday he returned to see me. The man standing before me was not the same man I saw three months ago! He proudly told me he lost 50 pounds. He quit eating candy and drinking pop and is eating healthier. He feels better than he has in a long time. He was so appreciative of the care he received. I am proud I helped someone change their quality of life.

He is an inspiration.

- Charlie Pariera, RDH

PROVIDERS & CARE GIVERS

AVON

Melvin Betancourt, Behavioral Health Provider Team Lead Rachel Lauren Hickman, Family Nurse Practitioner Cinia Kiesel, Dental Assistant 1 Cathy Lettice, Dental Hygienist Anya Martinez Romo, Medical Assistant 3

BASALT

Osiris Aguilar, Dental Assistant Lead
Laura Bishop, Medical Assistant 2
Emily Merideth Borkovec, Physician Assistant
Suzanne Cano Kellay, Behavioral Health
Social Health Advocate
Yunira Gomez, Registered Nurse
Claire Graff, Physician Assistant
Anneliese Heckert, Chief Medical Officer
Sara Jacobs, Behavioral Health Provider
Team Lead
Matthew K. King, Behavioral Health Provider
Estela Lujan-Ortiz, Dental Hygienist
Gracie Abigail Melendez, Lead Medical
Assistant

Nataly Meraz, Clinic Nurse Facilitator Elizabeth Ramirez, Dental Assistant 1 Connor Rivers, Dentist Helvia Salgado, Dental Hygienist Samantha Sandoval, Dental Assistant 1 Maria Uribe, Medical Assistant 2 Alicia Vasquez Vigil, Medical Assistant 2

EDWARDS

Aracely Aragon Marioni, Medical Assistant 2

Casandra Ruby Armas, Behavioral Health Provider

Adolfo Arroyo, Clinic Nurse Facilitator Debra Burns, Family Nurse Practitioner Kathleen Chiocca, Registered Nurse

Carol Conger, Certified Nurse Midwife
Maricruz Cornelio, Medical Assistant 2
Katie Galaviz, Medical Assistant 2
Jennifer Girard, Behavioral Health Provider
Marissa Glomboske, Registered Nurse
Pamela Herrera, Lead Medical Assistant
Kyler Hijmans, Registered Nurse
Kerrie Kuhl, Certified Nurse Midwife
Ruby Maldonado, Medical Assistant 1
Maria Martinez-Lopez, Registered Nurse
Melissa Meyer, Family Nurse Practitioner
Claudia Cristina Morales,

Medical Assistant 2

Giselle E Morin Azcona, Behavioral Health Social Health Advocate Kent Petrie, Medical Doctor Diane Purse, Pediatric Nurse Practitioner Jonathan Ramirez, Medical Assistant 2 Michelle Rios, Medical Assistant 3 Nadia Daniela Schaffino, Medical Assistant 2 Karen Shupe, Medical Assistant 1 Zackary Kent, Site Medical Director

GLENWOOD SPRINGS

Casey Aguirre, Medical Doctor Nicole Amaya, Registered Nurse Anne Andersen, Clinic Nurse Facilitator Elide Lizeth Andrade, Medical Assistant 2 Cristina Andrade Guzman, Behavioral Health Provider

Tania Avitia, Dental Assistant 1 Areli Carbajal, Dental Assistant Lead Yessenia Carmona Espinoza, Medical Assistant 1

Maria Chansky, Medical Doctor Barbra Corcoran, Behavioral Health Provider Team Lead

Sandra Deveny, Medical Doctor Nestor Paul Escobar Lascurain, Medical Assistant 2

Storie Marchant Evans, Lead Medical Assistant

Vivian Flores, Medical Assistant 1
Alyssa Herman, Medical Assistant 1
Jennifer Jackson, Lead Medical Assistant
Wynette Jackson, Registered Nurse
Lillian Johnson, Registered Nurse
Kelly Ketzenbarger, Registered Nurse
Kellie Korth, Medical Assistant 3
Jennifer B Lang, Chief Medical Officer
Geneane Lazo, Behavioral Health Provider
Adriana Celeste Martinez, Medical

Assistant 3

Bibiana Medina, Medical Assistant 2
Gail Mizner, Medical Doctor
Laine Morgan, Psychiatric Nurse Practitioner
Susan Orcutt, Family Nurse Practitioner
Charlene Pariera, Dental Hygienist
Mary Patterson, Family Nurse Practitioner
Ashley Powell, Registered Nurse
Astrid Recinos, Behavioral Health Advocate
Colton Ristau, Registered Nurse
Gary Schreiner, Behavioral Health Director
Courtney Schwind, Dentist
Jolene Singer-Muse, Director of Care
Coordination

Christopher J. Tonozzi, Medical Doctor

Jacqueline Vigil, Dental Assistant 1 Miriam Vigil, Medical Assistant 2 Anne Wilburn, Complex Care Nurse Ricardo Zavala, Dental Assistant Lead

RIFLE

Gladys Andrade, Medical Assistant 3
Sanju Basi, Dentist
Alondra C Bustillos, Dental Assistant Lead
Angela Cornego, Dental Assistant 1
Molli Deines, Registered Nurse
Taylor Diaz, Float Medical Assistant
Natasha Ellwood, Physician Assistant
Audrey Schaiberger Fisher, Dentist
Consuelo Gaytan, Lead Medical Assistant
Stephen Glass, Dental Director
Hilda M Gutierrez, Dental Assistant 1
Maria Guzman-Tovar, Medical Assistant 3
Alejandro Hernandez, Dental Assistant 1
Oyen Hoffman, Behavioral Health Addictions
Spec. Supervisor

Corrinne Johnson, Physician Assistant Sarah Kelley-Spearing, Medical Doctor Cheyene Laidlaw, Registered Nurse Dania Moreno, Dental Assistant 1 Darlene Otero, Medical Assistant 3 Matthew Percy, Chief Medical Officer Brenda Perez Gonzalez Mendez, Registered Nurse

Anai Quezada-Bencomo, Dental Hygienist Elizabeth Quinn, Complex Care Nurse Candice Rodriguez, Behavioral Health

Concepcion Ruiz, Dental Assistant Lead Javier Salido Gonzales, Dental Assistant 1 Luz Sanchez, Dental Program Manager Aracely Solis, Dental Assistant 1 Nancy Soltero, Complex Care Nurse Lead Karen Torres, Clinic Nurse Facilitator Valeria Tovar-Guzman, Registered Nurse

ON CALL PROVIDER

Brett Deutscher, Family Nurse Practitioner

LOCATIONS



EDWARDS INTEGRATED HEALTH CENTER 320 Beard Creek Road Edwards, CO 81632

AVON SCHOOL-BASED HEALTH CENTER 850 West Beaver Creek Boulevard Avon, CO 81620

BASALT INTEGRATED HEALTH CENTER 123 Emma Road Basalt, CO 81621 GLENWOOD SPRINGS INTEGRATED HEALTH CENTER 1905 Blake Avenue, Suite 101 Glenwood Springs, CO 81601

MOBILE DENTAL VAN 1905 Blake Avenue Glenwood Springs, CO 81601

RIFLE INTEGRATED HEALTH CENTER 195 W. 14th Street, Bldg. C Rifle, CO 81650 SMILES AT BEA UNDERWOOD ELEMENTARY SCHOOL 741 Tamarisk Trail, Room 104 Parachute, CO 81635

SMILES AT GRAND VALLEY FAMILY LEARNING CENTER 100 East 2nd Street, Room 201 Parachute, CO 81635

